



Bombay Chamber  
of Commerce & Industry



# GOVERNANCE CONCLAVE : BUILDING A RESILIENT BOARD



**JUNE 5TH, 2023**



**09.30 AM 1.30 PM**

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As you are aware, the importance of corporate governance is made apparent by the positive impacts that occur when risks are controlled and organizational procedures are streamlined. Strong and effective corporate governance helps to cultivate a company culture of integrity, leading to positive performance and an overall sustainable business. Boards of directors play a critical role in ensuring that management is well prepared for a wide range of potential shocks. When boards use a long-term perspective aligned with their strategic objectives, they are more likely to reinforce their organization's resilience. Boards need to represent a wide spectrum of people to handle human aspects of governance, and the right expertise to shape a digital vision for the future.



# KEYNOTE SPEAKER



**Dr. Raghunath Mashelkar,**  
Former Director General, Council of  
Scientific & Industrial Research  
(CSIR)

# SPEAKERS



**Moderator :**  
Suhas Tuljapurkar,  
Co-Chairperson,  
Governance Committee,  
Bombay Chamber &  
Founder Director,  
Legasis



**Nilesh Shah,**  
President, Bombay  
Chamber & Group  
President and Managing  
Director, Kotak Mahindra  
AMC



**M.S. Unnikrishnan,**  
Head & CEO, IITB-  
Monash Research  
Academy



**Manish Choksi,**  
Vice Chairman,  
Asian Paints Ltd.



**Zarir Langrana**  
Executive Director  
& President Global  
Chemicals  
Business, Tata  
Chemicals Ltd.



**Moderator :**  
Ms. Savithri Parekh,  
Chairperson,  
Governance Committee,  
Bombay Chamber &  
Company Secretary and  
Compliance Officer,  
Reliance Industries Ltd.



**Ritesh Tiwari,**  
Sr. Vice President,  
Bombay Chamber &  
CFO, Hindustan  
Unilever Ltd. &  
Unilever South Asia



**Nandkumar  
Saravade,**  
Advisor on Security,  
Technology,  
Entrepreneurship  
and Governance.



**U. Shekhar,**  
Managing  
Director, Galaxy  
Surfactants Ltd



**Mini Gupta,** Senior  
Cybersecurity and  
Privacy partner,  
Ernst & Young LLP



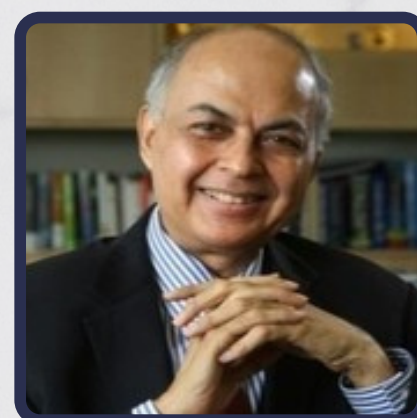
**Moderator :**  
Bharat Vasani,  
Partner,  
Cyril Amarchand Mangaldas



**Ashok Barat,**  
Founder, MERX  
Business Advisors  
LLP



**Uday Khanna,**  
on the Boards of Kotak  
Mahindra Bank, Castrol  
India Ltd, Pfizer Ltd and  
Pidilite Industries Ltd.



**Ranjit Shahani,**  
Former Vice  
Chairman &  
Managing Director,  
Novartis India Ltd.

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# GOVERNANCE CONCLAVE : BUILDING A RESILIENT BOARD

## AGENDA

Time	Event Agenda
09.30 am to 10.00 am	Registration and Tea
10.00 am to 10.05 am	<b>Theme Setting/ Opening Remarks</b> <b>Nilesh Shah</b> , President, Bombay Chamber & Group President and Managing Director, Kotak Mahindra AMC
10.05 am to 10.30 am	<b>Keynote Address</b> <b>Dr. Raghunath Mashelkar</b> , Former Director General, Council for Scientific and Industrial Research (CSIR)
10.30 am to 11.25 am	<b>Panel Discussion 1: Future of a Resilient &amp; Atmanirbhar Board</b> <b>Moderator:</b> <b>Suhas Tuljapurkar</b> , Co-Chairperson, Governance Committee, Bombay Chamber & Founder Director, Legasis <b>Panel Members:</b> 1. <b>Nilesh Shah</b> , President, Bombay Chamber & Group President and Managing Director, Kotak Mahindra AMC 2. <b>Zarir Langrana</b> , Executive Director & President Global Chemicals Business, Tata Chemicals Ltd. 3. <b>M.S. Unnikrishnan</b> , Head & CEO, IITB-Monash Research Academy 4. <b>Manish Choksi</b> , Vice Chairman, Asian Paints Ltd.
11.25 am to 11.40 am	Tea Break
11.40 am to 12.35 pm	<b>Panel Discussion 2: Risk Management and Cyber Security</b> <b>Moderator:</b> <b>Ms. Savithri Parekh</b> , Chairperson, Governance Committee, Bombay Chamber & Company Secretary and Compliance Officer, Reliance Industries Ltd. <b>Panel Members:</b> 1. <b>Ritesh Tiwari</b> , Sr. Vice President, Bombay Chamber & CFO, Hindustan Unilever Ltd. & Unilever South Asia 2. <b>Nandkumar Saravade</b> , Advisor on Security, Technology, Entrepreneurship and Governance. 3. <b>U. Shekhar</b> , Managing Director, Galaxy Surfactants Ltd 4. <b>Mini Gupta</b> , Senior Cybersecurity and Privacy partner, Ernst & Young LLP
12.35 pm to 1.30 pm	<b>Panel Discussion 3- Governance Beyond Numbers: From Rule book to Value Based Compliance</b> <b>Moderator:</b> <b>Bharat Vasani</b> , Partner, Cyril Amarchand Mangaldas <b>Panel Members:</b> 1. <b>Ashok Barat</b> , Founder, MERX Business Advisors LLP 2. <b>Uday Khanna</b> , on the Boards of Kotak Mahindra Bank, Castrol India Ltd, Pfizer Ltd and Pidilite Industries Ltd. 3. <b>Ranjit Shahani</b> , Former Vice Chairman & Managing Director, Novartis India Ltd.
1.30 pm	<b>Closing Remarks &amp; Vote of thanks</b> <b>Ritesh Tiwari</b> , Sr. Vice President, Bombay Chamber & CFO, Hindustan Unilever Ltd. & Unilever South Asia
1.30 pm onwards	Networking Lunch

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# GOVERNANCE CONCLAVE : BUILDING A RESILIENT BOARD

## SPEAKER PROFILE



**Dr. Raghunath Mashelkar, Former Director General, Council for Scientific and Industrial Research (CSIR)**

Dr. Raghunath Anant Mashelkar is known for his own world-class scientific research and his transformative leadership of institutions. He has been an influential thought leader in shaping the science, technology and innovation policies in post-liberalised India. He has held many eminent posts throughout his illustrious career. Few of them being- the Director of National Chemical Laboratory, Director General of CSIR, Chairman of National Innovation Foundation, President of Global Research Alliance and the President of Indian National Science Academy. He has been on the Board of Directors of India's leading industrial enterprises such as Reliance, Tata Motors, Hindustan Unilever, etc. He has been a member of External Research Advisory Board of Microsoft (USA), Advisory Board of VTT (Finland), Corporate Innovation Board of Michelin (France), Advisory Board of National Research Foundation (Singapore), among others. He has received a record of 47 honorary doctorates from universities around the world. He won the Lenovo Science Prize by The World Academy of Science, its highest science award. Dr. Mashelkar is the only living engineering scientists in India today, who has received the topmost honors, namely Fellow of Royal Society (FRS), Foreign Associate of US National Academy of Science (2005), Foreign Associate of US National Academy of Engineering and Foreign Fellow of US National Academy of Inventors. He was a member of the Scientific Advisory Council to the Prime Minister set up by successive governments for three decades. He is known for pioneering the IPR movement in India as also the 16 Mashelkar Committees that the Government set up, dealing with complex national policy issues. He received the Star of Asia Award at the hands of George Bush Sr, former President of USA. President of India honored Dr. Mashelkar with three of the highest civilian honors, namely Padmashri Padmabhushan and Padma Vibhushan



**Suhas Tuljapurkar, Co-Chairperson, Governance Committee, Bombay Chamber & Founder Director, Legasis**

Suhas Tuljapurkar is a practicing lawyer with over 40 years of experience and is a member of the Bar Council of Maharashtra & Goa. He is one of the leading lawyers in India in the field of Corporate Governance, Compliance, Ethics, and Legal Strategies. He is considered India's foremost expert in Governance Compliance and Ethics space. Suhas has handled various global assignments such as international commercial arbitrations, multi-lateral agency-sanctioned proceedings, global collaborations, and complex legal projects. After a successful career as an in-house counsel and law firm partner, in 2006 Suhas founded Legasis Pvt. Ltd., India's first legal tech enterprise. With a strong blend of lawyering knowledge and Information Technology, Suhas developed solutions in Governance, Compliance, CSR (BRR / SDG), IPR, Contract Management, Litigation Management, and such allied areas. Legatrix, StarBoards, LIPs, Flute, CARRAR, Roznama are some of the applications developed by him. He is the Managing Partner of the law firm - Legasis Partners. He is a Certified Independent Director, Certified Compliance & Ethics Professional-International, Accredited Mediator & Conciliator, and Knowledge Partner of the Independent Power Producers Association of India. He is a member of ISACA (Information Systems Audit & Control Association), a life member of the International Council of Arbitration, member of SCCE (Society of Corporate Compliance & Ethics). He acts as a trustee of TRRAIN (Trust for Retailers and Retail Associates of India), Executive Committee Member of United Nation's GCNI (Global Compact Network India), and Technical Advisory Committee member for NFRA. He is a member of MDAC, SEBI. Suhas has developed a portal-driven Free Legal Aid and Advice ecosystem that caters to Maharashtra Police Martyrs' families and Police veterans. He is an advisor to the Digital Crime Unit of the State of Maharashtra and has drafted legislation for the State of Maharashtra. He has developed IT-enabled, knowledge-driven content, and workflows for initiating criminal actions against infringing websites. Suhas has founded, supported, and developed successful enterprises such as Legasis Services Private Limited, Legasis Consulting Services Private Limited, and Comply Global Pte. (Singapore Headquartered Compliance Company). Suhas is a Director of De-Rix Pvt Ltd. This company provides Forensics, Cyber Security, Information Risk Management, Privacy Compliance, Audit, and Business Intelligence services. Suhas is a member of various councils, committees, and institutes and is a National School Residential Scholar, and has received many scholarships, awards, and recognitions. He has assisted governments in drafting various legislations. Suhas is a blogger, a regular contributor to legal journals, and an acclaimed speaker.



**Nilesh Shah, President, Bombay Chamber & Group President and Managing Director, Kotak Mahindra AMC**

Nilesh Shah is Managing Director of Kotak AMC. Nilesh lead his team to the Best Fund House of the Year Award at all the mutual funds where he has worked viz. Kotak, ICICI Prudential and Franklin Templeton Mutual Fund. Nilesh is a part time member of the Economic Advisory Council to the Prime Minister. He is a member of the Board of Association of Mutual Funds in India and a Member of COBOSAC committee of SEBI. Nilesh is also President of India's oldest Chamber of Commerce viz. Bombay Chamber of Commerce and Industry in the city of Mumbai. Zarir Langrana, Executive Director & President Global Chemicals Business, Tata Chemicals Ltd. M.S. Unnikrishnan, Managing Director, Chief Executive Officer, IITB-Monash Research Academy Manish Choksi, Vice Chairman, Asian Paints Ltd.



# GOVERNANCE CONCLAVE : BUILDING A RESILIENT BOARD

## SPEAKER PROFILE

**Zarir Langrana, Executive Director & President Global Chemicals Business, Tata Chemicals Ltd.**



Zarir N Langrana is Executive Director of Tata Chemicals and is responsible for the operations and growth of its inorganic chemicals business globally and its new ventures in specialty chemicals focused on Nutraceuticals and Specialty Silicas. He also serves on the Boards of the international subsidiaries of the Company in North America, UK, Kenya, and South Africa. He sits on the Boards of the Company's CSR arms and actively leads its CSR efforts across geographies. Prior to this, Mr. Langrana was the Chief Operating Officer of its Indian operations. In previous assignments he has headed the global marketing and strategy function – overseeing and directing all sales and marketing plans, developments, growth and new product activities and processes in these two areas for its global chemicals business across the four continents where it operates. In addition, Mr. Langrana has led the post-merger integration programmes within the Chemical SBU. He has also headed the Corporate Strategy and Business Development function and was a key player in the global inorganic growth of the Company and in the M&A process. He has been with Tata Chemicals for over forty years, having been inducted through the prestigious Tata Administrative Services. He is an active mentor to various other Tata Group companies in Business Excellence and Strategy and mentors Young Tata Leaders across the globe in their development journey. He is an active member of various industry bodies and trade associations. Mr. Langrana is an Economics graduate from Loyola College, University of Madras and holds a postgraduate qualification in Business Management from XLRI, Jamshedpur. He has attended advanced executive development programs at Harvard Business School and other institutions.

**M.S. Unnikrishnan, Head & CEO, IITB-Monash Research Academy**



M.S. Unnikrishnan ( Unny ) is the CEO of IITB-Monash Research Academy, a research institute dedicated to a PhD program in cutting edge technologies and management, jointly promoted by IIT Bombay and the Monash University of Australia. He has previously held the position of M.D. & CEO of Thermax Group for over 13 years and played a pivotal role in the growth, professionalisation and globalisation of the company He serves on KEC International, Kirloskar Brothers, and Azure Power Limited boards. He is also a trustee of " Akshayapatra," the largest NGO of India that feeds 19 lakhs/ day underprivileged school children, and Jehangir Hospital, Pune. Unny chairs the Central Mechanical Engineering Research Institute (CMERI), Durgapur, and is a member of the Governing Councils of TERI and Army Institute of Technology. He is a Fellow of Indian National Academy of Engineering since November 2019. Among many other honours and awards, he has been given the award of 'Eminent Mechanical Engineer' by the Institution of Engineers, India in 2017. He is also associated with the Government of India as Co-Chairperson of "Srijan" program for SIDBI-TIFAC for start-up funding ; Member, Apex Council, Prime Minister's Doctoral Research Fellowship ; Director of the Technology Innovation Hub, IIT Palakkad ;Expert committee member, SAIF Centres, Ministry of Science & Tech, GOI ; Expert committee member, SATHI program, Ministry of Science & Tech, GOI; Expert committee member, DST-FIST, Ministry of Science & Tech, GOI; Board member, All India Council for Technical Education. A distinguished alumnus of VNIT, Nagpur, and Harvard Business School, USA, he continues to be a keen student of energy, environment, and management.

**Manish Choksi, Vice Chairman, Asian Paints Ltd.**



Manish Choksi, aged 54 years, is a Bachelor of Chemical Engineering and an MBA with specialisation in Entrepreneurial Management and MIS Program from the University of Houston, USA. He is currently the non-executive Vice-Chairman of Asian Paints Limited. He has been associated with Asian Paints Limited since 1992 as an Executive and has grown in ranks by holding various positions across Sales, Information Technology, Supply Chain, Chemicals, International Business and HR functions of the Company. He has been a leader in the IT community and the past Chairman of INDUS, a 1100+ company network of SAP users. He served on the advisory boards of IBMs Collaboration business, the Asia Pacific Executive Advisory Board of SAP APAC, member of the Global Chemical Executive Advisory Board of SAP SE and a member of SUGEN, a global executive network of all SAP user groups worldwide. He is an active angel investor with particular interest in investing in companies that champion cross leverage of physical and e-commerce models with a focus on consumers and data / analytics. He serves on advisory boards of several start-ups and Chiratae Ventures (formerly known as IDG Ventures), one of India's largest venture capital companies. In addition to Asian Paints Limited, he currently serves as an Independent Director on the board of Vedant Fashions Limited, Torrent Pharmaceuticals Limited and MSL Driveline Systems Limited and as a Director on the board of Germinait Solutions Private Limited, Unotech Software Private Limited, Ashimara Housing Private Limited, etc.



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## SPEAKER PROFILE



**Savithri Parekh, Chairperson, Governance Committee, Bombay Chamber & Company Secretary and Compliance Officer, Reliance Industries Ltd.**

Savithri Parekh has over 30 years of corporate experience and is currently the Company Secretary & Compliance officer of Reliance Industries Ltd. She has worked in a variety of sectors including manufacturing, outsourcing services, private equity, media, pharmaceuticals, textile and chemicals. Ms. Parekh is a Specialist Editor of A Ramaiya Guide to Companies Act, 2013 (2015 edition) General Editor of MC Bhandari Guide to Company Law Procedures, (2015 edition, 2018 edition and 2023 edition) A Ramaiya Guide to Directors Handbook on Listing Obligations and Disclosure Requirements (Jointly authored with Ms. Shailashri Bhaskar) All the 4 titles given above have been published by Lexis Nexis. She has also been a Guest faculty at IIM - Calcutta for over 10 years (upto 2006) and she is also a regular speaker at the programmes of the ICSI, ICAI, Chambers of commerce, Ministry of Corporate Affairs, Stock Exchanges etc. She is the Chairperson of the Governance committee of the Bombay Chamber of Commerce and Industry. Honours & Awards: Recipient of Chevening Scholarship for young Indian Lawyers - which is fully funded by the Foreign Commonwealth Office, UK and gained exposure to European law. Interned with Richards Butler LLP, a law firm in UK (now known as Reed Smith) and gained hands on experience in handling notifications under the UK Competition Act, 1998.



**Ritesh Tiwari, Sr. Vice President, Bombay Chamber & CFO, Hindustan Unilever Ltd. & Unilever South Asia**

Ritesh is a global finance leader with rich experience in leading diverse teams across the UK, India, and other Asian markets. He is a future-focused, high-energy, results-oriented business leader driven by his purpose 'Reimagine possibilities and bring value with values.' Before his current role as the CFO of HUL, Ritesh was Vice President, Finance - Global Performance Management for Unilever and CFO for Unilever International based out of London, where he helped bring together the financial and human capital of Unilever to deliver performance with impact. He also played a pivotal role in Unilever's performance management, leading the strategic scenario planning and response during the COVID-19 pandemic. Ritesh joined Unilever as a management trainee in 1999 and held roles across core finance, demand planning and procurement within India and South Asia early in his career. He then went on to take leadership roles - namely, Global Category Finance Director based out of the UK, Group Financial Controller of HUL and Vice President Finance - Global Supply Chain based in Singapore. Driven by his mantra of 'delivering in the present while building for the future,' Ritesh is credited with bringing digital transformation, simplification, and leading projects with high business impact throughout his career. Ritesh is an active member of various industry bodies, including Chairman of the CFO Council of FICCI (Federation of Indian Chambers of Commerce and Industry), Senior Vice President of Bombay Chamber of Commerce & Industry, Independent Director on ONDC (Open Network for Digital Commerce) Board and a member of the CII (Confederation of Indian Industry) National Committee for CFOs



**Nandkumar Saravade, Advisor on Security, Technology, Entrepreneurship and Governance.**

Nandkumar Saravade is a senior advisor on governance, strategy, ethics and cyber security. Drawing from his impactful stints in government and private sector spanning 36+ years, with expertise across diverse domains of law enforcement, banking, cyber security and technology management, he considers himself a 'knowledge-seeker with action-bias.' Mr Saravade was the founding CEO of Reserve Bank Information Technology Pvt Ltd (ReBIT). ReBIT was set up in 2016 as a fully-owned subsidiary of RBI for technology management and cyber security for RBI's systems and the Indian banking sector. He built the 350-strong team from scratch and transformed a modest government start-up into a powerhouse for nimble technology project execution, world-class cyber security operations for protecting RBI's IT assets, technology audit diagnostics for better cyber security for Indian banks, and cutting-edge innovation for big data systems, technology policy, FinTech Regulatory Sandbox, Account Aggregator, and data science (AI/ML) initiatives in RBI. He also contributed as a member of the Malegam Committee on divergences in non-performing assets (NPAs) and bank frauds, and shaped the IT Vision 2021-24 document for RBI. He finished his five-year tenure as CEO, ReBIT in May 2021. Earlier, he worked as CEO, Data Security Council of India (DSCI), a think-tank specialising in cyber security industry development, policy research and advocacy. During 2013-15, he advised EY and ICICI Bank on fraud risk management. Till September 2013, he worked as Director, Citibank India, heading Security, Investigation and Vigilance. During 2008-2011, he worked as General Manager, Financial Crime Prevention Group, ICICI Bank, where he looked after fraud risk assessment and controls reviews, application screening and vendor due diligence, transaction monitoring, investigations and regulatory reporting and compliance. He also served as Director, Cyber Security and Compliance, NASSCOM, which encompassed policy formulation, capacity building and mass awareness campaigns on cyber security. Prior to joining the private sector, Mr Saravade served in the 1987 batch of the Indian Police Service. He was posted in the states of Jammu and Kashmir and West Bengal. He joined the Central Bureau of Investigation (CBI) on deputation in 1996 and worked in Mumbai and Jaipur for seven years, looking after enforcement of the Prevention of Corruption Act, investigation of bank frauds and economic offences. Mr Saravade was awarded the Prime Minister's Baton and Revolver for being the Best All-round Probationer of the 1987 batch of the IPS, and also the Indian Police Medal for Distinguished Services. He has served on several technical advisory bodies set up by the Reserve Bank of India (RBI), Government of India and Government of Maharashtra. He is a regular speaker at apex training institutes, technical conferences and industry forums. He is active on social media, particularly LinkedIn and Twitter and is part of several diverse networks. Mr Saravade holds a Bachelor's degree in Engineering from Government College of Engineering, Aurangabad as well as a Masters' degree from Indian Institute of Technology, Bombay.



# GOVERNANCE CONCLAVE : BUILDING A RESILIENT BOARD

## SPEAKER PROFILE

### U. Shekhar, Managing Director, Galaxy Surfactants Ltd.



U. Shekhar – Managing Director, Galaxy surfactants Ltd. is a Chemical Engineer from UDCT, Mumbai and completed his management from IIM, Calcutta. He along with four of his friends founded the Galaxy Group on June 22nd 1980. Starting off operations in 1980, Galaxy is a Globally reputed supplier to Global Brands in the Personal & Home Care Industry, Having manufacturing plants in India, Egypt and in USA dedicated to the manufacture of Performance Surfactants, Specialty ingredients such as Aminoacid surfactants, preservatives, Sunscreen actives, Syndet and Transparent bathing Bar ingredients and Proteins and serving the personal and Home care industry across the Globe . Galaxy headquartered at Navi Mumbai has local offices in Delhi and Chennai and international offices in China, Colombia, Mexico, Egypt, Istanbul, Netherlands and USA. The company employs around 1400 people and is the Market Leader in India and the AMET region for Performance Surfactants and Specialty Ingredients to the Home and Personal care Sector. The company manufactures over 200 different products for the Baby Care, Oral Care, Hair Care, Sun Care, Skin Care, Fabric Care and Home Care industries. Galaxy focuses on being a 'Business Partner' to its end customers. Galaxy Surfactants Limited is a 'Star Export House' and today exports to over 90 countries across the globe. Galaxy is one of the few Indian companies to have received the Special Award for TPM Excellence from JIPM , Japan. In recognition of his entrepreneurial skills Mr U.Shekhar was awarded the Distinguished Alumnus Award by U.D.C.T in August 1998, Distinguished Alumnus Award by SIES, Mumbai in 2008, and Distinguished Alumnus Award by IIMC in 2011.

### Mini Gupta, Senior Cybersecurity and Privacy partner, Ernst & Young LLP



Mini Gupta is a partner with the Consulting practice at EY. She is an Engineer and an MBA. She has over 22+ years of experience in Cyber Security, Data Privacy, Technology Risk and GRC Automation services across clients in Telecom, Media, Technology, Services, Financial Services and Manufacturing clients. Mini has led several large-scale technology, cyber and data privacy transformation programs across clients. She leads Cyber Transformation and GRC implementation practice across India and Middle East regions.

### Bharat Vasani, Partner, Cyril Amarchand Mangaldas



Bharat Vasani is a Corporate Partner at the Mumbai Office of Cyril Amarchand Mangaldas ("CAM"). Prior to joining CAM, Mr. Vasani was Legal Advisor to the Tata Group Chairman, having also in his earlier role been Chief Legal & Group General Counsel of Tata Sons Ltd., the holding company of Tata Group. His areas of specialization include corporate and commercial laws, M&A, joint ventures, and securities law. Mr. Vasani has over 35 years of experience at senior management levels and has successfully built and managed the in-house legal departments of large multinationals. He has been at the helm of and steered several large and significant M&A transactions pursued by the Tata Group in the last 17 years, including many successful cross-border deals. He has also negotiated many successful joint venture transactions with various multinational conglomerates situated in different legal jurisdictions on behalf of the Tata Group. He has served on the Boards of several listed and unlisted companies of the Tata Group. As a Partner at CAM, Mr. Vasani routinely advises on complex commercial transactions involving nuanced legal issues on various aspects such as the related party transactions regime in India, new CSR regime, schemes of arrangement, and has also extensively advised on aspects relating to inbound and outbound investments and securities law. He has advised leading companies such as HDFC Ltd, Kotak Mahindra Bank, Larsen & Toubro Limited, and leading companies the Tata Group and the Adani group, on complex aspects of corporate laws and SEBI regulations. Mr. Vasani is highly regarded in Government and industry circles for his proactive approach on public policy issues. He is a keen public speaker and was selected to speak on India's Competition Act at the reputed Chatham House, London. He is a prolific writer and routinely shares his views on various contemporary aspects related to corporate governance, and other corporate law issues on different public fora. Mr. Vasani is presently the Chairman of the Legal Affairs Committee of the Bombay Chamber of Commerce and Industry. Mr. Vasani was a member of the Expert Committee constituted by the Ministry of Corporate Affairs in 2015 to suggest revisions to the Companies Act, 2013. Mr. Vasani has the unique distinction of being the only Indian corporate lawyer to have won Harvard Law School's Award for Professional Excellence, 2016. Mr. Vasani successfully completed his 'M&A Training Course' in 2017 from Harvard Business School and was awarded the President's Medal for securing first rank in the Company Secretaries examination. Mr. Vasani has also been the recipient of several prestigious awards, including the IFLR Award 2010, Legal Era Awards for the Best General Counsel 2011, and Leadership Excellence Award, 2016.



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## SPEAKER PROFILE

### Ashok Barat, Founder, MERX Business Advisors LLP



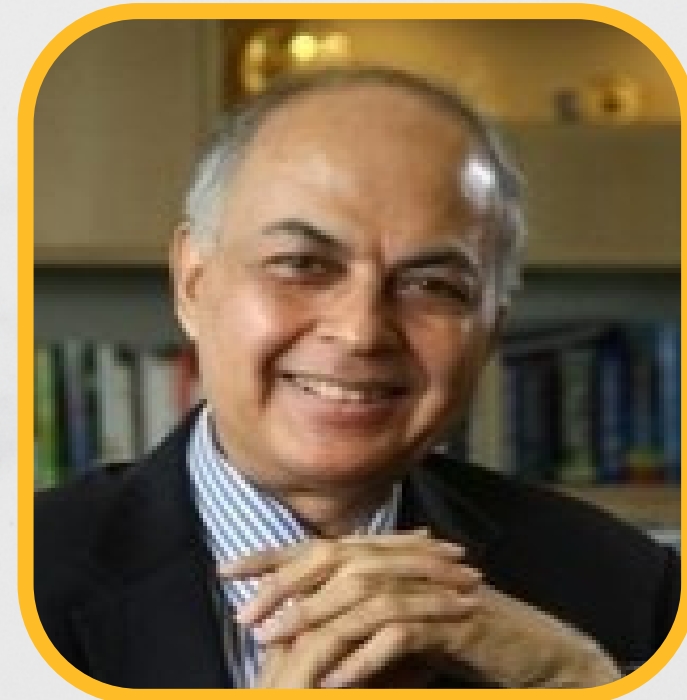
Ashok Barat is a Fellow of the Institute of Chartered Accountants of India, Fellow of the Institute of Company Secretaries of India, Associate of the Institute of Chartered Accountants of England & Wales, and CPA (Australia), maintaining homes in Mumbai and Kolkata, India. His engagement with public life is significant. He is Past President of the Bombay Chamber of Commerce and Industry, (Bombay Chamber), and The Council of EU Chambers of Commerce in India; currently Member of the Managing Committee of ASSOCHAM. He is a Certified Mediator and the Convenor of the Centre of Mediation and Conciliation of the Bombay Chamber. He has also been a Trustee of the Mumbai Port Trust for some years. He has held executive leadership positions in various Indian and multinational organizations, in India and overseas. He began his career with Hindustan Lever Limited, (now Hindustan Unilever), and thereafter in positions of increasing responsibility, with Chloride, (now Exide), RPG Group, Saud Bahwan Group, Pepsi, Telstra, Electrolux, and Heinz; he concluded his executive career as the Managing Director and CEO of Forbes & Company Limited in 2016. His major areas of influence and impact have been in the areas of finance, M&A, strategy, management assurance and governance. He has worked in different roles, operational, staff and oversight, and in different industry sectors manufacturing services, and technology. He has effectively led complex commercial, partnership and dispute negotiations and business transformation projects. He is presently a member of the Board of Bata India, Mahindra Accelo, Huhtamaki India, Alembic Pharmaceuticals and Birlasoft, and the Chair of the Audit Committee in some. He mentors professionals, budding entrepreneurs and advises companies, businesses, and families on 'Strategy', 'Performance Improvement', 'Governance' and 'Dispute Resolution'. He graduated in Commerce from the Allahabad University in 1975 with the Chancellor's Gold Medal and the First Rank Holder. He was a Rank Holder and awarded the prestigious AF Ferguson and R. Venkatesan Awards of the Institute of Chartered Accountants of India. Ashok was a Rotary Exchange Scholar (1986), a visiting faculty at IIM Lucknow (1989-1990) and now a regular speaker at educational and management institutes and public fora.

### Uday Khanna, on the Boards of Kotak Mahindra Bank, Castrol India Ltd, Pfizer Ltd and Pidilite Industries Ltd.



Uday Khanna is on the Boards of Kotak Mahindra Bank, Castrol India Ltd, Pfizer Ltd and Pidilite Industries Ltd. Mr. Khanna was the Managing Director and CEO of Lafarge India from July 1, 2005 to July 2011 and subsequently its Non-Executive Chairman till September 24, 2014. He joined the Lafarge Group in Paris on June 1, 2003 as the Senior Vice President for Group Strategy, after a long stint of almost 30 years with Hindustan Lever/Unilever in a variety of financial, commercial and general management roles, both nationally and internationally. Mr. Khanna's last position before joining Lafarge was as Senior Vice President Finance, Unilever - Asia, based in Singapore. He has earlier been on the Board of Hindustan Unilever as Director - Exports after having served as Financial Controller and Treasurer of the Company. He has also worked as Vice Chairman of Lever Brothers in Nigeria and General Auditor for Unilever - North America, based in the USA. Mr. Khanna is a Commerce Graduate and a Chartered Accountant (FCA). He was the President of the Indo-French Chamber of Commerce & Industry in 2008 and 2009 and the President of the Bombay Chamber of Commerce & Industry in 2012-2013. He is the recipient of "Ordre National du Merite" from the President of the Republic of France for his role in promoting Indo-French trade relations. Mr. Khanna is a Member of the Board of Governors of The Anglo Scottish Education Society and was Joint Managing Trustee of the Indian Cancer Society. Mr. Khanna is the recipient of 'Best Independent Director' award by Asian Centre for Corporate Governance & Sustainability in 2018.

### Ranjit Shahani, Former Vice Chairman & Managing Director, Novartis India Ltd.



Former Vice Chairman & Managing Director, Novartis India Limited, is a veteran in the healthcare industry who has served as the Managing Director and Country President of Novartis India Limited for 15 years. He has managed diverse boards, teams and organisations to drive strategic growth plans and delivered strong and successful business outcomes within complex environments. Very strong in advocacy and influencing policy changes. Mr Shahani is President Emeritus of Organisation of Pharmaceuticals Producers of India (OPPI), President Emeritus, Swiss Indian Chamber of Commerce and has promoted strong ties between Switzerland and India. He is also Past President of the Bombay Chamber of Commerce and Industry, and was on the Council of the International Federation of Pharmaceuticals Manufacturers Associations (IFPMA, Geneva). He is a thought leader in the Pharmaceutical Industry and has been actively involved in advocating for a strong Product Patent law in the country and Data Protection and liberalization of the price control mechanism for Pharmaceuticals. He has also strongly canvassed for deterrent legislation against counterfeit drugs and liberalisation of FDI in the Pharmaceutical Industry. Mr Shahani is a Mechanical Engineer from IIT Kanpur and an MBA from Jamnalal Bajaj Institute of Management Studies and Chairman - J.B. Chemicals & Pharmaceuticals Limited, Independent Director - Hikal Limited; Advisory Council of TH Chan Harvard School of Public Health - India Research Centre; Senior Advisor ADIA (Abu Dhabi Investment Authority UAE)



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